



Activities

~32,500

strategy based
our employees

64

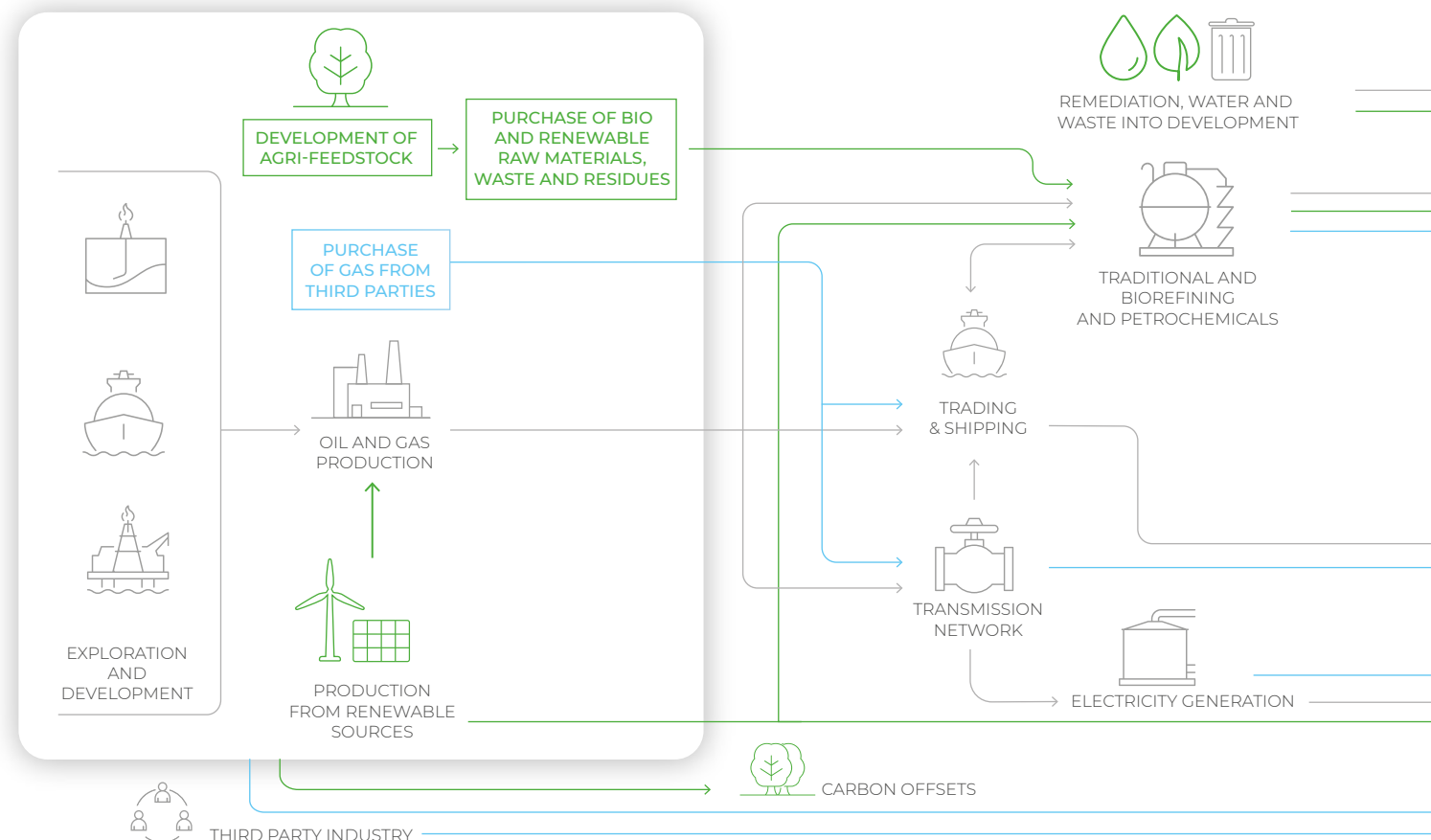
Countries where
we operate

Eni is an energy company, integrated along the entire value chain. It has a significant presence in the traditional activities of exploration and production of conventional oil and gas and in the marketing of gas/LNG through an extensive supply portfolio.

In the downstream oil/petrochemicals industry, a major process of transformation and reconversion is underway. Eni is engaged through innovative business models in the development of new energies and decarbonisation services: renewables from solar/wind, biofuels, biochemistry, CO₂ capture/sequestration and research lines on new energy paradigms (magnetic fusion, chemical recycling of plastics). Eni has a large customer base of both industrial and end-user customers. The Group's distinctive strategy is founded on competitive advantages, in-house expertise and proprietary technologies as reference points with the aim to grow, create value and transform the Company. In traditional activities, growth and returns leverage on successful exploration, with an option for early monetisation of discoveries, efficient resource development and the establishment of independent entities in synergy with qualified partners, in focused geographic areas, to pursue development opportunities and profitability.

In activities related to the energy transition, Eni's satellite model involves the establishment of entities engaged in the development of products and solutions with reduced carbon footprint, capable, thanks to the entry of dedicated capital, of growing autonomously and financially independently, releasing value for the parent company, as evidenced by the successes of Enilive and Plenitude. The effective execution of the strategy is based on financial discipline in costs and investments and a robust capital structure, with the help of solid corporate governance and risk identification and management processes, allows for continued investment in the business and competitive returns to shareholders. The

OUR VALUE CHAIN

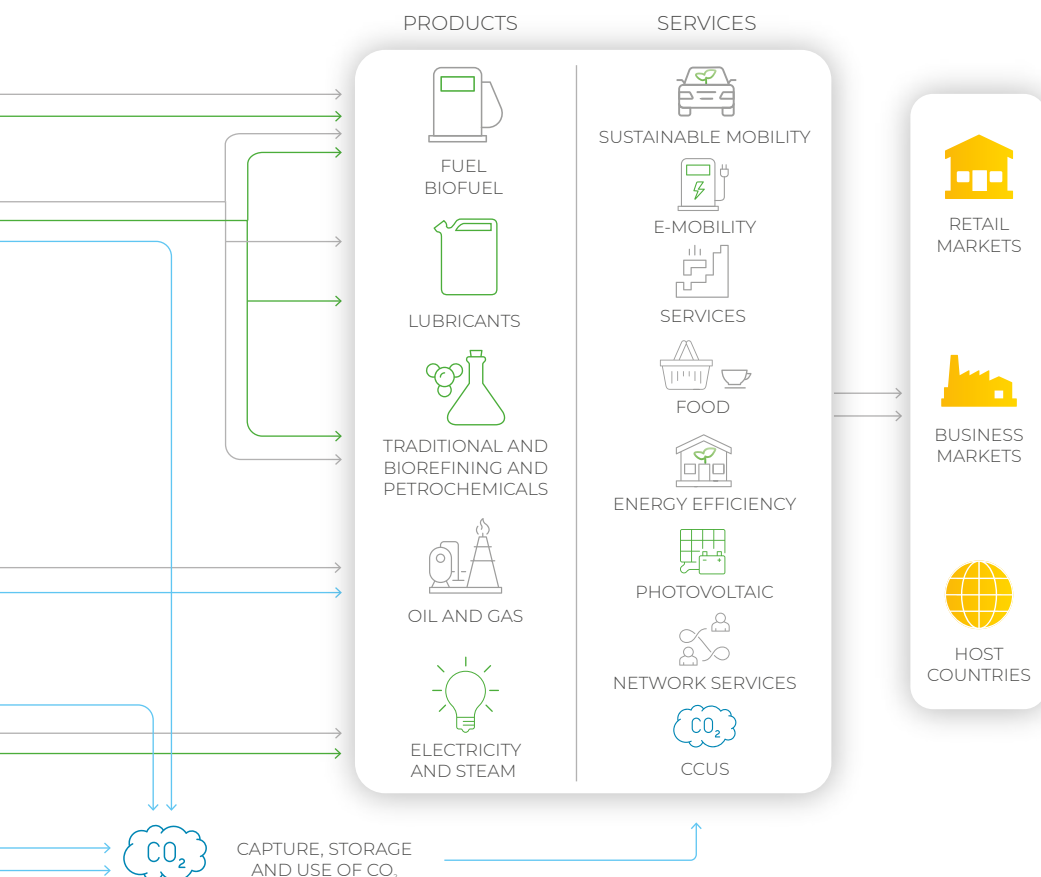




achievement of the Net Zero goal by 2050 involves the use of available technologies capable of immediately contributing to the reduction of emissions, such as:

- gas component as a bridge energy source in the transition, flanked by investments to reduce CO₂ and methane emissions;
- traditional refining technologies applied in the production of biofuels, using raw materials of organic origin, not competing with the food chain in the context of the development of agri-business to contribute to the decarbonisation of transport without sudden changes to existing infrastructures;
- renewables through increased installed capacity and integration with the retail business, leveraging a large customer base;
- Carbon Capture Utilization and/or Storage (CCUS), able to provide a concrete contribution to the reduction of emissions, in particular in hard-to-abate sectors, thanks to the development of hubs for the storage of CO₂;
- technologies for the production of bioplastics and mechanical recycling of used plastics.

The scale use of these solutions together with research and development of breakthrough technologies, such as magnetic confinement fusion, can contribute to change the energy paradigm in the long term. Eni's operations use a global supply chain for the procurement of capital goods, raw materials, works and services. The main assets procured were logistics support for the well area and ancillary services, offshore installations, engineering services for the oil and gas sector, professional services and well drilling services.



ENI WORLDWIDE PRESENCE

EUROPE

Albania
Austria
Belgium
Cyprus
Czech Republic
Estonia
France
Germany
Greece
Hungary
Italy
Norway
Poland
Portugal
Romania
Slovak Republic
Slovenia
Spain
Sweden
Switzerland
The Netherlands
The United Kingdom
Turkey



AFRICA

Algeria
Angola
Congo
Côte d'Ivoire
Egypt
Ghana
Kenya
Libya
Mozambique
Namibia
Nigeria
Rwanda
Tunisia



ASIA AND OCEANIA

Australia
Bahrain
China
Hong Kong
India
Indonesia
Iraq
Kazakhstan
Lebanon
Malaysia
Oman
Pakistan
Qatar
Russia
Saudi Arabia
Singapore
South Korea
Timor Leste
Turkmenistan
United Arab Emirates
Vietnam



AMERICA

Argentina
Brazil
Canada
Colombia
Mexico
The United States
Venezuela



■ Exploration & Production*
■ Global Gas & LNG Portfolio and Power
■ Enilive and Plenitude
■ Refining and Chemicals
(*) CCUS and agri-business included